

## SPSP Acute Adult Collaborative Falls Webinar Series

# Creating a Culture of Change for Falls in Scotland

10 November 2022: 2pm – 3.15pm





## Chair's Welcome







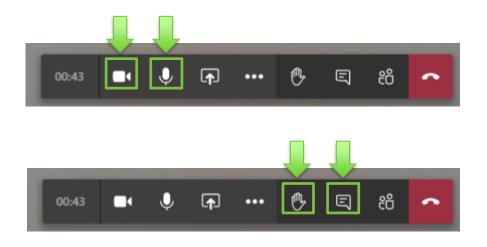
### **Joanne Matthews**

Head of Improvement Support & Safety, Healthcare Improvement Scotland



## Meeting participation





During the meeting please have your microphone on mute, video will automatically be turned off.

- To take part in discussions use the chat box or raise your hand and wait to be invited to speak, please then:
- unmute your mic
- after speaking please re-mute

## Trouble shooting





### Any technical issues, please contact: Sara Turner

- MS Teams chat or
- Email: hisacutecare@nhs.scot





Time	Торіс	Lead
14:00	Welcome and housekeeping	Joanne Matthews, Head of Improvement Support, Healthcare Improvement Scotland
14:05	Creating a Culture of Change for Falls in Scotland	<b>Professor Brian Dolan OBE,</b> Hon Prof Leadership in Healthcare, the University of Salford, Honorary President AGILE
14:50	Q & A	<b>Dr Lara Mitchell,</b> Clinical Lead for Acute Frailty, Acute Care Portfolio Healthcare Improvement Scotland
15:10	Close and evaluation	Joanne Matthews, Head of Improvement Support, Healthcare Improvement Scotland



- How might we make falls everyone's business and why this matters
- Discuss a culture of embracing risk and promoting mobilisation
- Explore a Social Model for change in Scotland

## Welcome and introduction







## **Professor Brian Dolan OBE**

Hon Prof Leadership in Healthcare, the University of Salford, Honorary President AGILE (Chartered physiotherapists working with older people)





Creating a Culture of Change for Falls

in Scotland





FFNMRCSI, FRSA, MSc(Oxon), MSc(Nurs), RMN, RGN Director, Health Service 36D (UK) Honorary President AGILE: UK Network of Chartered Physiotherapists Working with Older People Honorary Professor of Leadership in Healthcare, Salford University, Manchester Honorary Adjunct Professor of Innovation in Healthcare, Bond University, SE Queensland



Dedicated to the memory of my Uncle Tommy Redmond 1934-2022



## Deconditioning: definitions, prevalence and impact

Deconditioning syndrome comprises physical, psychological and functional decline that occurs as a result of prolonged bed rest and associated loss of muscle strength, commonly experienced through hospitalisation

(Arora & Dolan 2021)

Prevalence estimates report older hospitalized patients can spend anything up to 95% of their time in bed or chair.

Physical inactivity leads to around 37,000 premature deaths in England alone



BMJ - 1947

DEC. 13, 1947

DANGERS OF GOING TO BED

BRITISH 967 MEDICAL JOURNAL

#### THE DANGERS OF GOING TO BED

#### BY

#### R. A. J. ASHER, M.D., M.R.C.P.

It is always assumed that the first thing in any illness is to put the patient to bed. Hospital accommodation is always numbered in beds. Illness is measured by the length of time in bed. Doctors are assessed by their bedside manner. Bed is not ordered like a pill or a purge, but is assumed as the basis for all treatment. Yet we should think twice before ordering our patients to bed and realize that beneath the comfort of the blanket there lurks a host of formidable dangers. In "Hymns Ancient and Modern," No. 23, Verse 3, we find:

> "Teach me to live that I may dread The grave as little as my bed."

It is my intention to justify placing beds and graves in the same category and to increase the amount of dread with which beds are usually regarded. I shall describe some of the major hazards of the bed. There is hardly any part of the body which is immune from its dangers.

*Respiratory System.*—The maintenance of one position allows the collection of bronchial secretions, which, stagnating in the urinary tract can find difficulty in using a bottle—probably because of the horizontal position of the body coupled with the nervousness and embarrassment felt on attempting this unnatural, uncomfortable, and unfamiliar method of micturition. In older people this difficulty may lead to acute retention with overflow or to simple incontinence. Bed-sores may develop and keep the patient to bed, so initiating a vicious circle of bedridden incontinence. Prolonged incontinence leads to a deterioration of hygienic morale, and a patient may continue to be incontinent from sanitary sloth rather than urological disease. Getting a patient out of bed may turn him from an incontinent person to a clean one.

Alimentary Tract.—This too is not immune from the bad effects of rest in bed. After a few days minor dyspepsias and heartburn may be noticed; the appetite is often lost. Constipation occurs almost invariably, and even if not of grave significance is often a grievous worry to the patient. Its causes are, first, the absence of muscular movement; secondly, the change of environment (no one can say why this causes constipation, but it does); and, thirdly and most important, the difficulties of evacuating the bowel in a hospital bed-pan. On a bed-pan the patient is unable to use his abdominal muscles and his nearness to fellow-patients discomforts him. Precariously engaged in balancing himself, he sits there, poised unhappily above his own excrement in great dissatisfaction

## JAMA - 1899 and 1944

### Liberation is NOT a new concept

"It means a great deal. . .to be put on their own feet in a short time, rather than be confined to bed, having their weak backs and general debility increase rather than disappear after the operation which was to cure them."—Dr Emil Ries, JAMA 1899<sup>1</sup>

#### THE ABUSE OF REST AS A THERA-PEUTIC MEASURE IN SURGERY

EARLY POSTOPERATIVE ACTIVITY AND REHABILITATION

> JOHN H. POWERS, M.D. COOPERSTOWN, N. Y.

Rest, as a therapeutic measure, is fraught with hazard. Prolonged periods of recumbency in bed are anatomically, physiologically and psychologically unsound and unscientific. Conversely, early restoration of medical and surgical patients to normal life is an essential feature of modern convalescent supervision. Prompt postoperative activity and walking provide manifest, safe and agreeable modifications in customary convalescent care by which ready rehabilitation may be achieved in the realm of surgery.

The desirability of such a program for patients of advanced years has long been recognized; surgical wounds heal firmly even though early postoperative activity is encouraged. Infants and young children cannot be kept quietly at rest in bed after operation, yet postoperative hernias are not common. Utilization of this knowledge in the management of patients between the extremes of life promotes an equally uneventful convalescence. Early rising from bed and walking preclude the protracted period of inertia which traditionally follows in the wake of surgery and encourage the prompt resumption of normal activity.<sup>4</sup>

Florence Nightingale - 1870s

arrangements of the building. There could be no excuse for complacency. Even St Thomas's, with its pavilions of air, had been revealed, in a report of 1878, to be far from hygienic. 'It is now a well-known rule,' Florence had written in a note to herself: 'keep no patient in hospital a day longer than is absolutely necessary ... And even this may be days too long. The patient may have to recover not only from illness or injury but from hospital.'

In the last phase of her working life. Florence would redouble her

#### Avoiding Deconditioning

Amit Arora & Brian Dolan OBE

21

#### LEARNING OBJECTIVES

 Describe the clinical syndrome of deconditioning and explain why it is harmful

#### Identify opportunities to help patients to get up, get dressed and get moving

#### CASE

Arthur is a 78-year-old man who was admitted to hospital with a lower respiratory tract infection. At home, he had been independently mobile with a Zimmer frame. However, he was felt to be a 'high falls risk' as he fell in the emergency department, and as a result was told not to walk without having supervision. Due to staff shortages he found it very difficult to go anywhere, feeling like he was 'constantly told to sit back down'. He was not referred to the physiotherapist during his stay. After a week in hospital his infection had resolved and he was told he could go home, but he was unable to stand up from a chair without assistance.

#### INTRODUCTION

While known about for many decades, particularly among geriatricians and physiotherapists, in recent years there has been a resurgence of awareness among health professionals and even the public about deconditioning and its consequences. In part, this is because of a coalescence of the work of organisations like the British Geriatrics Society, individual clinicians, campaigns led by the authors, and the public becoming more conscious of the impact of lack of mobility and protracted hospital stays, especially among older people.

#### WHAT IS DECONDITIONING?

Hanson et al. (2019) define deconditioning as 'a complex process of physiological change that can affect multiple body deconditioning campaign was introduced). Though it can affect people of any age, the effect on older people can be more rapid, severe, and can often be irreversible (Arora, 2017a).

#### THE HARMS OF BED REST

As relatively recently as the 1970s, bed rest was commonly prescribed as a medical therapy for a variety of conditions such as tuberculosis and strokes (Allen, Glasziou, & Del Mar, 1999). Bed rest was thought to not only aid the healing process but also expedite the recovery time (Fortney, Schneider, & Greenleaf, 2011). However, there is now robust evidence that inactivity, bed rest and even a sedentary lifestyle can have detrimental effects on body physiology and function (Gordon, Grimmer, & Barras 2019; Hanson et al., 2019; Kortebein, 2009), Prevalence estimates report older hospitalised patients can spend anything up to 95% of their time in bed or chair, during their hospitalisation. Deconditioning can often start within the first day of hospitalisation (see Box 21.1) and possibly whilst patients are still on a trolley in the emergency department and interventions such as intravenous infusion, catheterisation, bedrails, nasogastric tube, etc, may precipitate deconditioning even sooner.

Deconditioning syndrome, a consequence of immobility, is therefore a complex physiological process that results in a multisystem deterioration in function. This phenomenon can result in a significant reduction in bone mass, muscle mass and durability as well as demotivation, swallowing difficulties, confusion and an increased reliance on others.

The physiological effects of bed rest are summarised in Box 21.1.

## Arora & Dolan (2021) A shameless plug!

#### https://bit.ly/39r0BTD



- Muscle strength 1-1.5% decrease per day of inactivity, up to 20% in the first week. Lower limb antigravity muscles most affected
- Muscle mass 1.5 kg loss 1kg from hips, gluteal and quad muscles (which enable standing)
- Bone demineralisation and loss of total body calcium 6mg/day
- Circulating volume decreased up to 5%



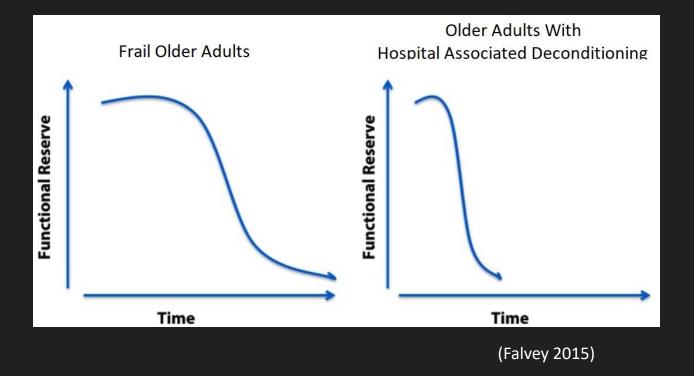
## VO<sub>2</sub> Max reduces by 0.9% /day

- Decrease in all pulmonary function parameters leading to thickened secretions, inefficient cough, increased risk of pneumonia
- Blood glucose by 3<sup>rd</sup> day of inactivity, reduced insulinbinding sites (takes 2/52 activity before glucose response returns to normal)



- Constipation due to reduced peristalsis, reduced fluid intake etc
- UTI as a result of increased diuresis and mineral excretion leading to kidney stone formation in 15-30% of patients
- Skin integrity compromised pressure sores

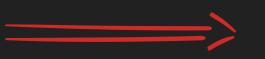
### Post-Hospital Syndrome Impacts Quality of Life



Being sick and in the hospital has iatrogenic consequences



- Lethargy
- Loss of motivation
- Torpor
- Loss of independence
- Loneliness



## Healthcare in a

Pandemic





Apended Rituals and Lives



Shielding











Reference: Holt-Lunstad, (2015)

### **Ending PJ Paralysis**

is about a patient's mental wellbeing as well as physical

- Encourage patients to eat together at a table

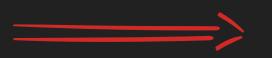
   use this as an opportunity to socialise or take part in activities
- Maintain a normal routine for patients as much as possible

#### #endPJparalysis





- Hospitalised patients are 61x more likely to develop disability in ADLs than those not hospitalised
- 17% of older medical patients who were walking independently two weeks prior to admission needed help to walk on discharge



## 'Is the patient safe for admission?...

## ...may sometimes be a better question than 'Is the patient safe for discharge?'



Coming Soon



Patients don't stop moving because they've deconditioned; they've deconditioned BECAUSE they stopped moving

HT @HealthPhysio

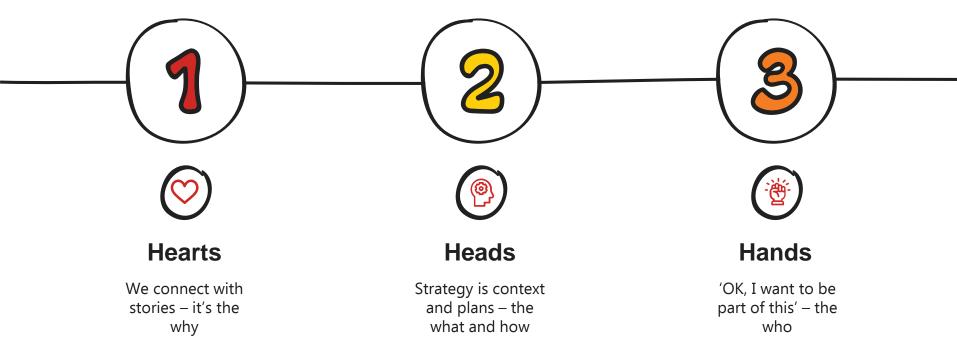
Falls are often thought to be a problem of mobility

They're actually a problem of immobility

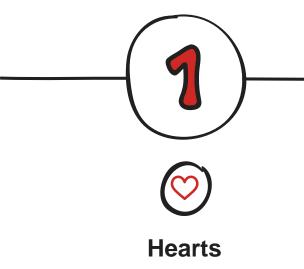
HT @HealthPhysio



Culture change combines hearts, heads and hands - in that order!



## Culture change combines hearts, heads and hands - in that order!



We connect with stories – it's the why

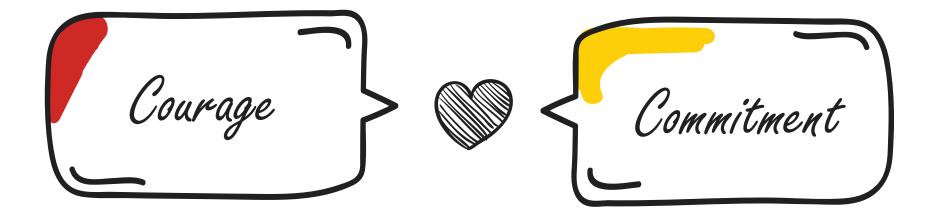
Wisdom

## Knowing where to focus your efforts & energy

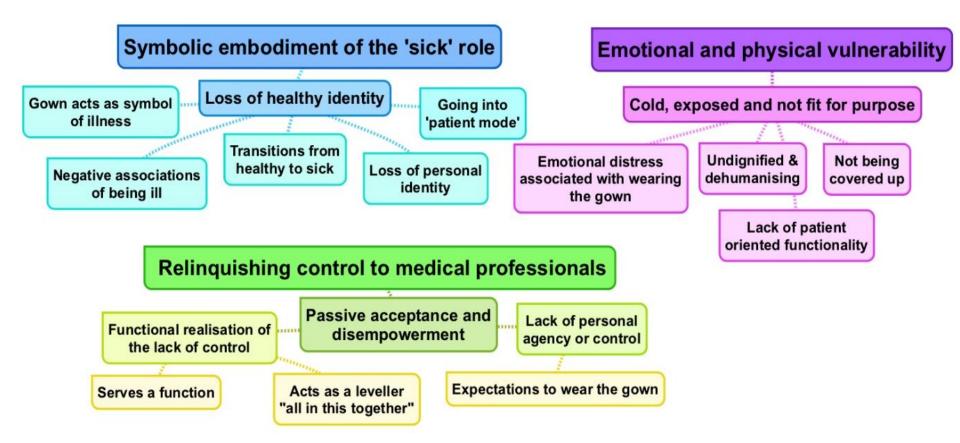




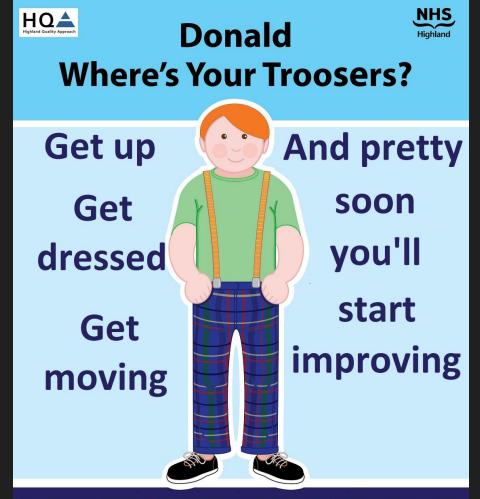
## It takes



### Morton, Cogan *et al* (2020) Brit J Health Psychology Baring all: The impact of the hospital gown on patient well-being







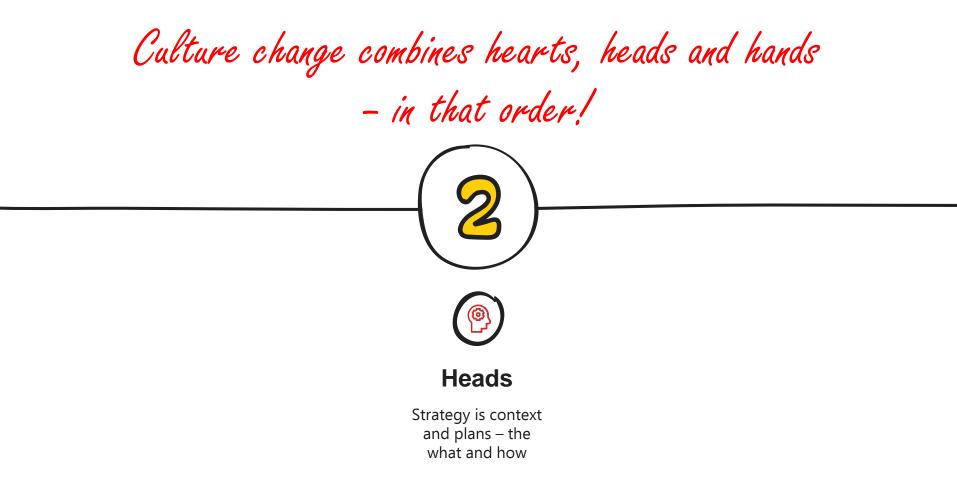
Getting out of bed, putting on your own clothes instead of pyjamas and moving around as much as possible will ensure you recover more quickly HT @dlaidler18



# Hope is the conviction that despair will never







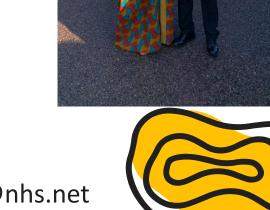
East of England Deconditioning Games











england.deconditioning.games@nhs.net

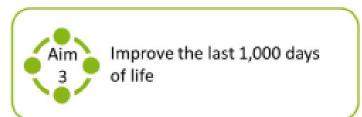
Blackpool NHS Foundation Trust

Our Ambition - Quality Improvement Strategy

Our two high level Trust aims over the next three years are to:



Our high-level System-wide aim over the next three years is to:



# About the De-conditioning Games



https://www.youtube.com/wat ch?v=QS31i4mTORE 1: To raise awareness of deconditioning in health & **England** care settings

2: Share best practice – Have Fun

3: To prevent avoidable harm from deconditioning

4: And maintain the focus on reducing hospital length of stay and supporting people where possible to continue their recovery at home (D2A)

# More examples of 'Making a Difference'

# NHS

**Care Home** 

**Pedometers** 

### Introduced static pedals to a dialysis unit

"I won't manage at home if I can't do more, it's good to move about more"

"It felt good to be able to do something, not just sit here"

> "I feel less tired have more energy"

44

GF lost 6kg using a pedal unit whilst she dialyses





### Woodland walk



### Winter Wimbledon



Feeding project on a neuro science ward

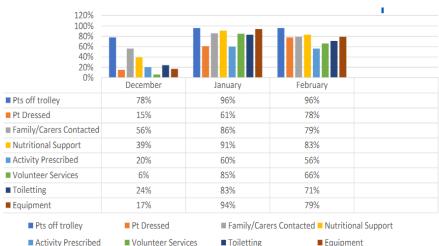




- Challenge to walk the Essex Coastline
- One home did a virtual walk to Southend seafront
- When they reached the number of step, Residents went to Southend for afternoon tea

# Examples: Supporting People to Keep Moving





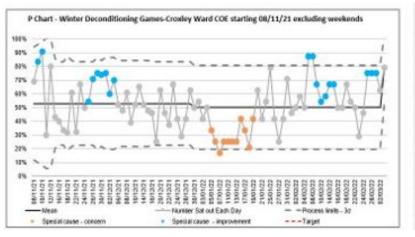
Activity Prescribed

Toiletting





### Therapy goals and OPAL Christmas tree



### SPC chart- % out of bed in time for lunch

# Key learning points from East of England (178 teams participated)

It made QI accessible to all	Improved staff well being	Highlighted the importance of healthy competition and fun	Highlighted the importance of leadership and MDT approach	Top Tips
Recognition and reward was key	The approach involved everyone and energised teams	Some gaps in knowledge were identified (relating to deconditioning, frailty and HomeFirst)	Opportunities for the use of technology became evident	

Sustainability was important ....."It is the right thing to do for our patients and staff and we will be keeping this going beyond the end of the campaign" Summary of many quotes from those involved





# Purpose of the mission to #ReconditionTheNation



- 1. Raise awareness of deconditioning in health & care settings
- 2. Share best practice make it simple to get involved and create impact
- 3. Maintain the focus on reducing hospital length of stay, supporting people where possible to continue their recovery at home (D2A) and development of alternative pathways
- 4. Opportunity to link with winter planning improvement plans across health and social care settings
- 5. Reduce moral injury to staff, while doing the right thing for patients and having fun

Time to move again: from deconditioning to reconditioning | Age and Ageing | Oxford Academic (oup.com)

# **Medal categories**

Making a difference

- Supporting people to keep moving
- Supporting staff to keep active and well

Medals awarded	Achievement		
Bronze	To be awarded where initiatives are being tested or taking place to support improvements in quality or performance		
Silver	To be awarded where there is evidence that the initiatives are starting to make a difference. This can be evidenced through audits, SPC charts, patient or carer / family experience, staff experience or other data		
Gold	To be awarded where there is evidence of sustained improvement, either through best practice initiatives or performance data		



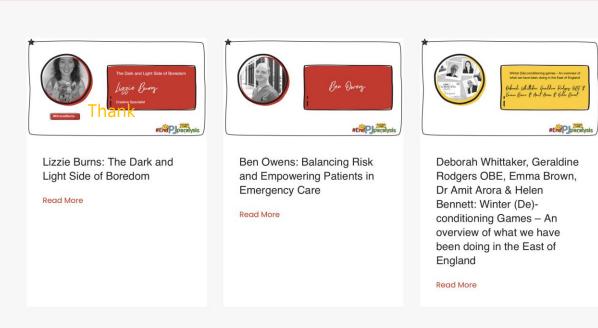
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3

# EndPJParalysis.org Online Global Summit

#End P Travalysis Summit 2022

See All Presentations -





Join the Facebook Group

# YOU ARE WHAT YOU WEAR

Pyjamas say you're unwell

Clothes say you're getting better

#EndPJparalysis

February 2017

@PeterKennell



# **Old Framing**

**Falls Prevention** 

Reducing LOS

Days in hospital

History taking

Hospital in the home

**New Framing** 

Safer mobility

Giving patients back time

+ + +

Days away from home

Story telling

There's no ward like home

# Culture change combines hearts, heads and hands - in that order!



part of this' – the who



# Keeping active while you are in hospital

Information for patients, family members and carers





Sharing message with

patients







"Patient time is the most important currency in health and social care" - Prof. Brian Dolan, OBE, RN

Up to 60% of older patients experience <mark>functional decline</mark> after kospitalisation (Hoogerdjun et al 2012)



Deconditioning in hospitalised older people can cause serious harm



Let's get patients up, dressed & moving, enabling them to get home to their loved ones safer & sooner



If you had 1000 days left, how many would you want to spend in hospital? That's why every day matters



FACT: Reduces mobility FACT: Loss in strength FACT: Loss of independence FACT: Longer stay in Hospital

### Commitment to Excellence Commitment to Excellence Commitment to Excellence Commitment to Excellence Commitment to Excellence

and sleeping at night.

Get Dressed

process and remember the days events.



# Wellness WAlkway

When you get dressed in your own clothes in hospital you are more likely to walk

Simple actions, like choosing and putting on our clothes helps us start the day with a

about how to use our time can also make a big difference (eg doing a crossword,

reading a book, calling someone for a chat). It's the little things that help by making

each day different and meaningful, stimulating our minds, and helping our brains

ense of purpose, choice and control. The other small choices we make afterwards

around, feel more confident and it can help restore your sense of self.

Here at Mayo University Hospital we are committed to promoting Get up the health and wellbeing of our patients during their journey through illness or injury. Having a regular sleep routine has significant benefits in terms of our mental

The "Wellness Walkway" is a space for you to use to enhance your participation in your recovery and treatment plan. There is a walking route, exercise and rest stations available. It is also a place to sit and enjoy exploring some of the beautiful sights of Co Mayo and maybe share a story or two with your family, friends or staff.

#### How did the "Wellness Walkway" come about?

Following on from the "Active Word" project in 2018 a series of quality improvement initiatives were undertaken by a team of staff from B Ward. In 2021 the team completed the Get Up, Get Dressed, Get Moving 6o-Day Challenge. During this time the need for a dedicated space for patients to promote recovery outside of the busy ward environment was identified. And so, the idea for the "Wellness Walkway' was hom



The Wellness Walkway Project Team, left to right Grace Mullaney (Physiotherapist), Sarah Ronayne (Occupational Therapist), Mary Conlon (CNM2 B Ward), John McCormack (Patient Experience Advisor), Caltriona Davey (CNM3 Medical Division), Aisling Bell (Physiotherapist), Laura Walsh (Occupational Therapist) (missing from photo Kate Plavenieks, Business Manageri

#### How can the Wellness Walkway help me during my hospital stay?

A stay in hospital often means you need to spend time in bed, which can weaken your muscles. Over time this may reduce your independence because you are weaker and find it harder to move. Everyone who is in hospital should get up, get dressed and get moving when their healthcare team agrees they are well enough. This is especially important for older people.

#### What can I do to get started on the Wellness Walkway

well-being and brain health. Getting up at a regular time each day, even if tired at first, regulates our sleep-wake cycle, helping us feel more alert during the day You will need

walking frame.

· Comfortable day clothes · Proper fitting shoes such as supportive shoes or runners Mobility aids if needed, this includes glasses, hearing aids and a walking stick or

If you would like to support your family member or friend on the Wellness Walkway please speak with us about our "Purposeful Visiting: A Partner in Care Programme".

The Wellness Walkway project team would like to acknowledge and thank the following for their support:

"Get Mayo Moving Fundraiser" Physiotherapy Department, Mayo University Hospital The Mayo University Hospital Management Team

Staff of Mayo University Hospital

Ronan O'Grady @ All In Design & Print

confident you can use the Wellness Walkway to keep moving and build up your 🗄 John Mee Photography.

Mayo County Council



## Commitment to Excellence Commitment to Excellence Commitment to Excellence Commitment to Excellence Commitment to Excellence

## STATION 1: **Standing Lower Body Exercises**

Aim to do 1-3 rounds of the below exercises

### **Standing Hip Flexion**



- 1. Stand tall with hands on railing for support.
- 2. Lift one knee up towards the ceiling and slowly lower back down.
- 3. Complete 10 times on each leg.

To Increase Difficulty:

Hold the Knee up in the air for 10 seconds.

- 1. Stand tall with hands on railing for support. **Standing Hip Extension** 
  - 2. Slowly swing back one leg. Keeping both leas straight.
  - 3. Complete 8 times on each leg

#### To Increase Difficulty:

Hold the leg behind you for 10 seconds before bringing the leg back to the starting point.

**Mini Squats** 



### **Standing Hip Abduction**



- 1. Stand tall with hands on railing for support with feet hip width apart.
- 2. Slowly bend knees and push hips back like you are sitting down onto a chair.
- 3. Push up through the legs to stand up tall again
- 4. Complete 8 times.

To Increase Difficulty: Complete 12 times.

- 1. Stand tall with hands on railing for support, feet together.
- 2. Slowly lift the leg out to your side about 15cm off the ground. Hold for 3 secs. Bring your leg back in.
- 3. Complete 8 on each leg.

#### To increase Difficulty:

Hold the position for 10 seconds and

MAYO UNIVERSITY HOSPITAL





### STATION 2: Lower Body Exercises

#### Aim to do 1-3 rounds of the below exercises

#### Sit to Stand

- 1. Sit upright in the chair. 2. Keep feet shoulder width apart flat on the ground. Keep hands out in front of you.
  - 3. Slowly stand up.
  - Sit back down. Use your hands to support vou if required.
  - 5. Complete 8 times.

#### To Increase Difficulty:

Slowly sit, count to 5 on the way down and complete the excercise 10 times.

- 1. Sit upright in the chair with feet flat on the ground 2. One leg at a time, kick out the leg so that
  - the knee is straight. 3. Do this 10 times on each leg.

#### To Increase Difficulty:

Hold the knee straight up for 10 seconds and complete the excercise 10 times.

### Seated Hip Flexion



- 1. Sit upright in the chair with feet flat on the ground.
- 2. Lift one knee at a time up towards the ceilina.
- 3. Do this 10 times on each leg.

#### To Increase Difficulty:

Hold the knee up in the air for 10 seconds and complete the excercise 10 times.

### MAYO UNIVERSITY HOSPITAL - Physiotherapy Department

## STATION 3: **Upper Body Exercises**

Aim to do 1-3 rounds of the below exercises

### **Over Head Reaching**



### **Tricep Dips**



#### Shoulder Abduction Holds



- 1. Sit upright in the chair with feet flat on the ground, arms on the armrest.
- 2. Slowly bring arms above the head. Slowly lower the arms to starting positon.
- 3. Complete 8 times.

#### To Increase Difficulty:

Hold the arms above head for 10 seconds and complete the excercise 10 times.

- 1. Sit upright in the chair with feet flat on the ground, arms on the armrest.
- 2. Push up off the chair through your arms. Hold for 3 seconds. Slowly lower yourself back down.
- 3. Complete this 8 times.

#### To Increase Difficulty:

Hold position for 5 seconds and complete the excercise 10 times.

- 1. Standing up tall.
- 1. Sit upright in the chair with feet flat on the ground, arms on the armrest.
- 2. Raise your arms out to the side to shoulder height. Hold the position for 5 seconds.
- 3. Complete this 8 times.

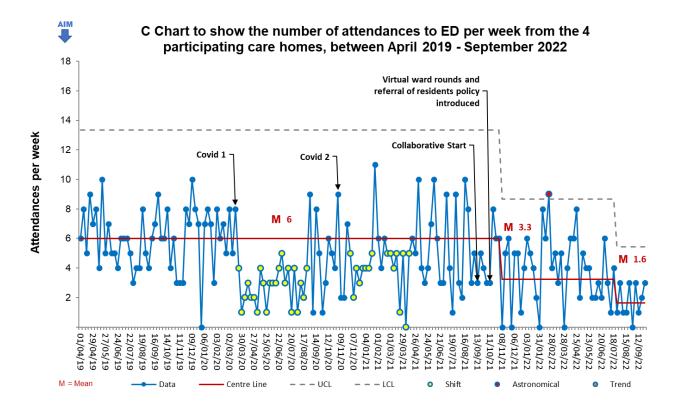
#### To Increase Difficulty:

Hold the position for 10 seconds and complete the excercise 10 times.



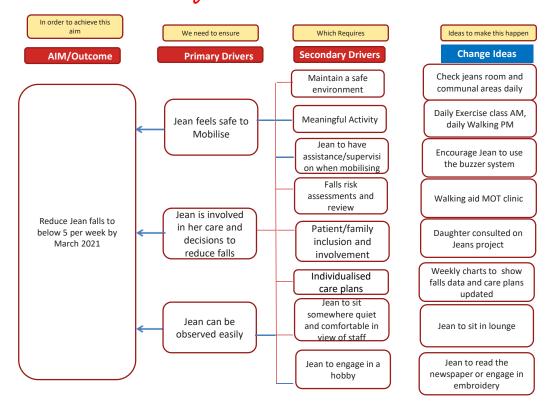


Weekly attendances from Care Homes to Blackpool NHS FT ED

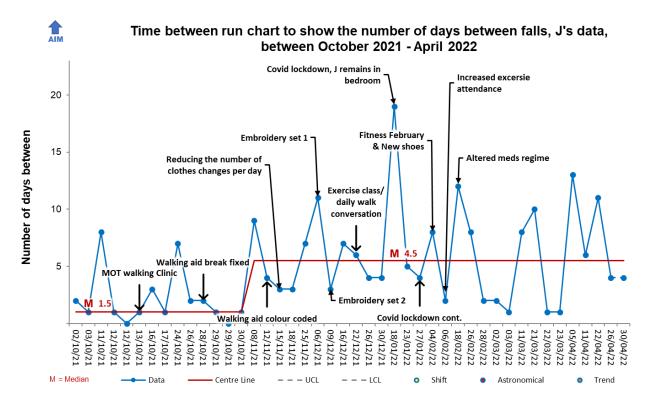


Blackpool NHS FT

Driver Diagram - Blackpool NHS FT working with Care Home 'M'



Results of bespoke intervention working with Jean in Care Home 'M'



With thanks to Anna.dallow@nhs.net & Katharine.Goldthorpe1@nhs.net



# Coming together to find meaningful solutions #ActiveWards Group

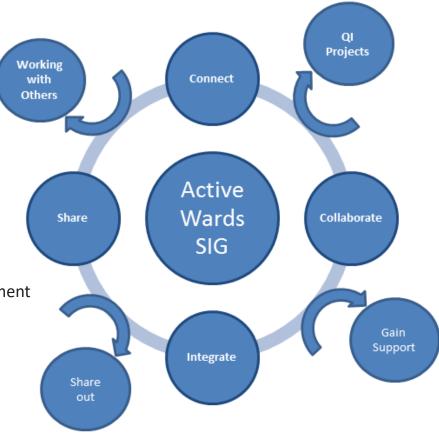




**Purpose:** This Physiotherapy/Occupational Therapy Special Interest Group has been formed to provide peer support & act as a platform for sharing resources & ideas in relation to increasing opportunities for physical activity in the in-patient setting.







### THIS WORK IS BASED ON:

The Principles of Practice Development (McCormack et al., 2013) Action Learning Technique (McGill & Brockbank, 2004) Model for Improvement (Langley, et al., 2009)

#ActiveWards with @DrJulietHarvey

late to



# Connect, Collaborate, Communication & Come to Consensus

Pre Meeting Work Information Gathering Resource Gathering Completing Online Task Reflection Task

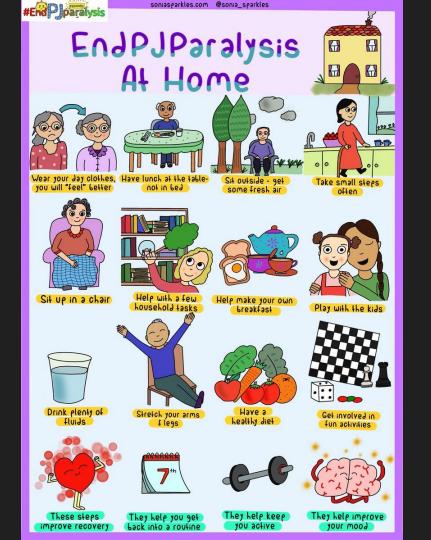
Meeting Design Assessment of the meeting design & adapting to meet needs of the team



# Group Outcome

### #ActiveWards with @DrJulietHarvey





# Soniasparkles.com

# Focus on what you can control

Explore what's possible

# Culture doesn't change because we want it to - it changes when

behaviour and every day realities change

To be truly radical is to make hope possible, rather than despair convincing







The future will be better than the present



There are many paths to my goals



I have the power to make it so



None of them is free of obstacles

Valuing patients' time

# Why care will always be more important than cure



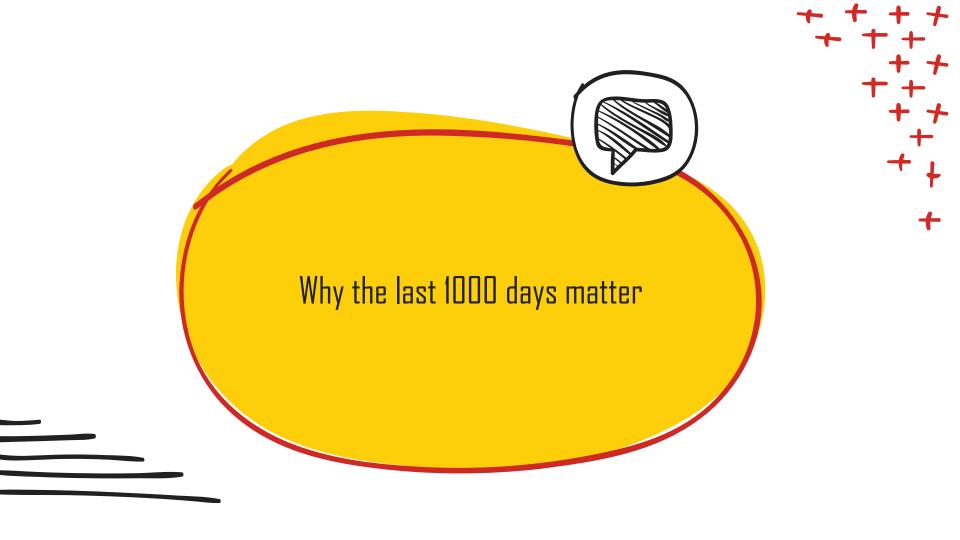


## The Social Millionaires



 Each day we undertake a million acts of kindness to

- Value patient time
- Offer dignity, autonomy and humanity
- Remind us why we came into healthcare









www.healthservice360.co.uk Endpjparalysis.org/join













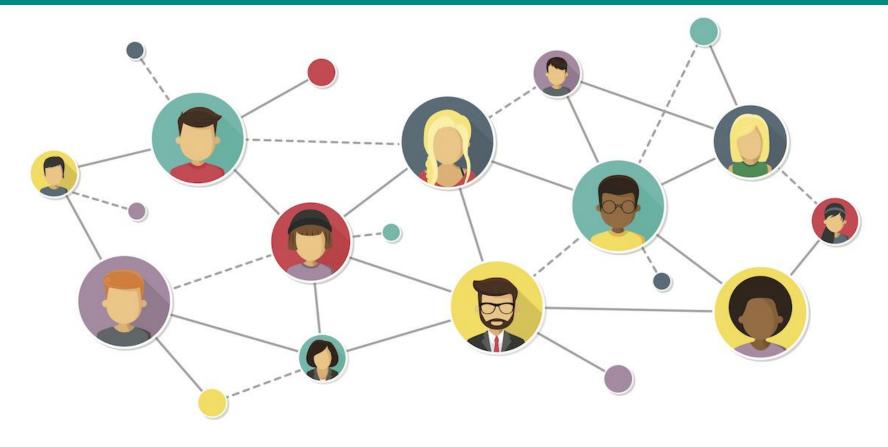
## **Dr Lara Mitchell**

Clinical Lead for Acute Frailty, Healthcare Improvement Scotland, NHS Greater Glasgow & Clyde













## Useful links to find out more



- <u>ihub.scot</u>
- Essentials of Safe Care
- SPSP Acute Adult Collaborative
- Falls Improvement Programme
- <u>Frailty Improvement Programme</u>
- Programme Updates Webinar recording and resources can shortly be found on this page











## THANK YOU





